





History

From time immemorial, First Nations had their own systems in place to ensure their self sufficiency.

These included:

- Territory
- Governance Structure
- Language and Culture
- Culture
- Health Care
- Education
- Policing
- Emergency Response
- Commerce and Trade
- Laws, Customs and Traditions
- Environment
- Military





History

- Seven Council Fires
Dakota, Nakota, Lakota
- Historical ally of the British
Pontiac Rebellion 1763
- American Revolution 1775 -1782
- Treaty with the British Crown
1787
- War of 1812





Challenges

- Indian Act
- Residential School – Assimilation Policy
- Land Tenure System
- Infrastructure – Long-term financing

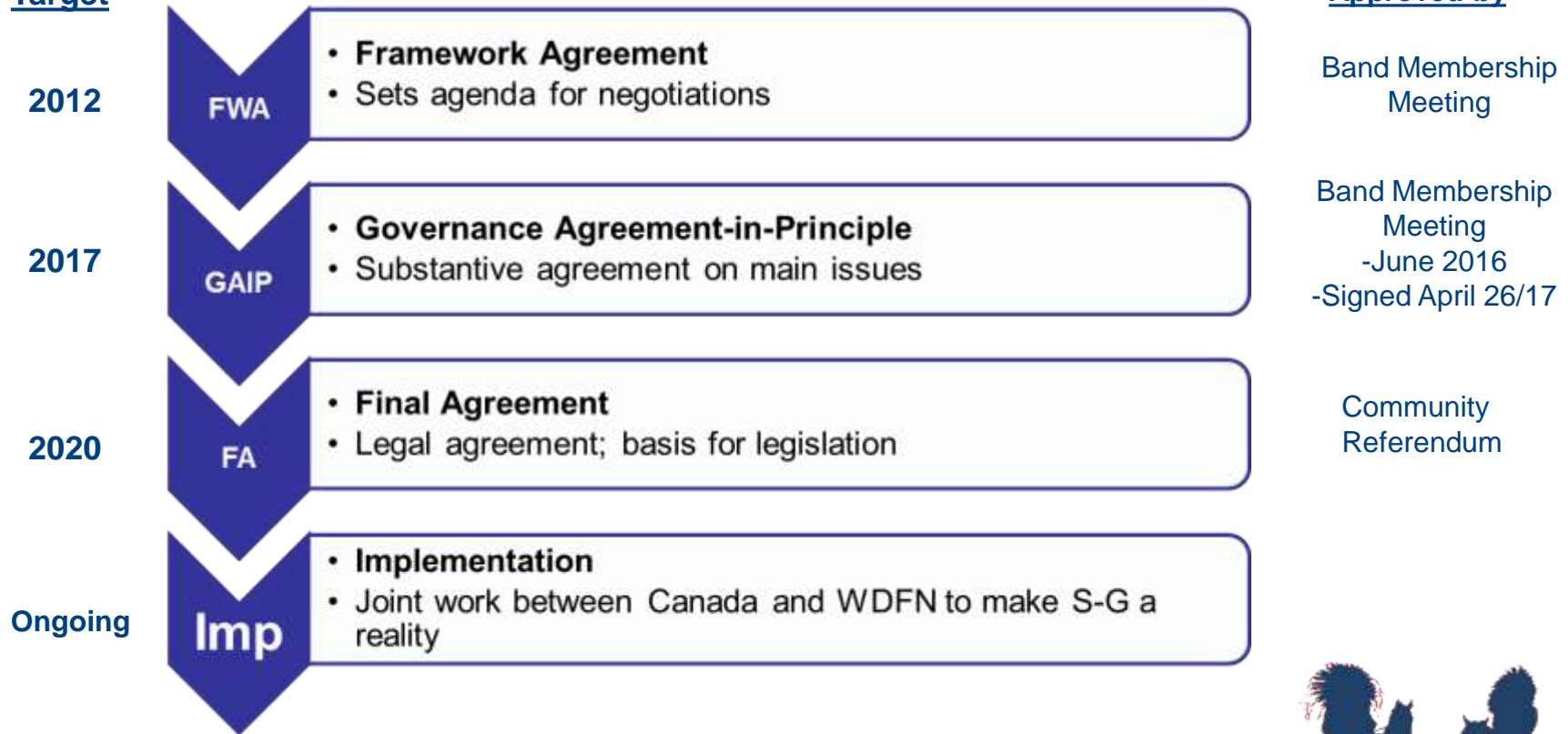




The Path Forward – Self Governance

Target

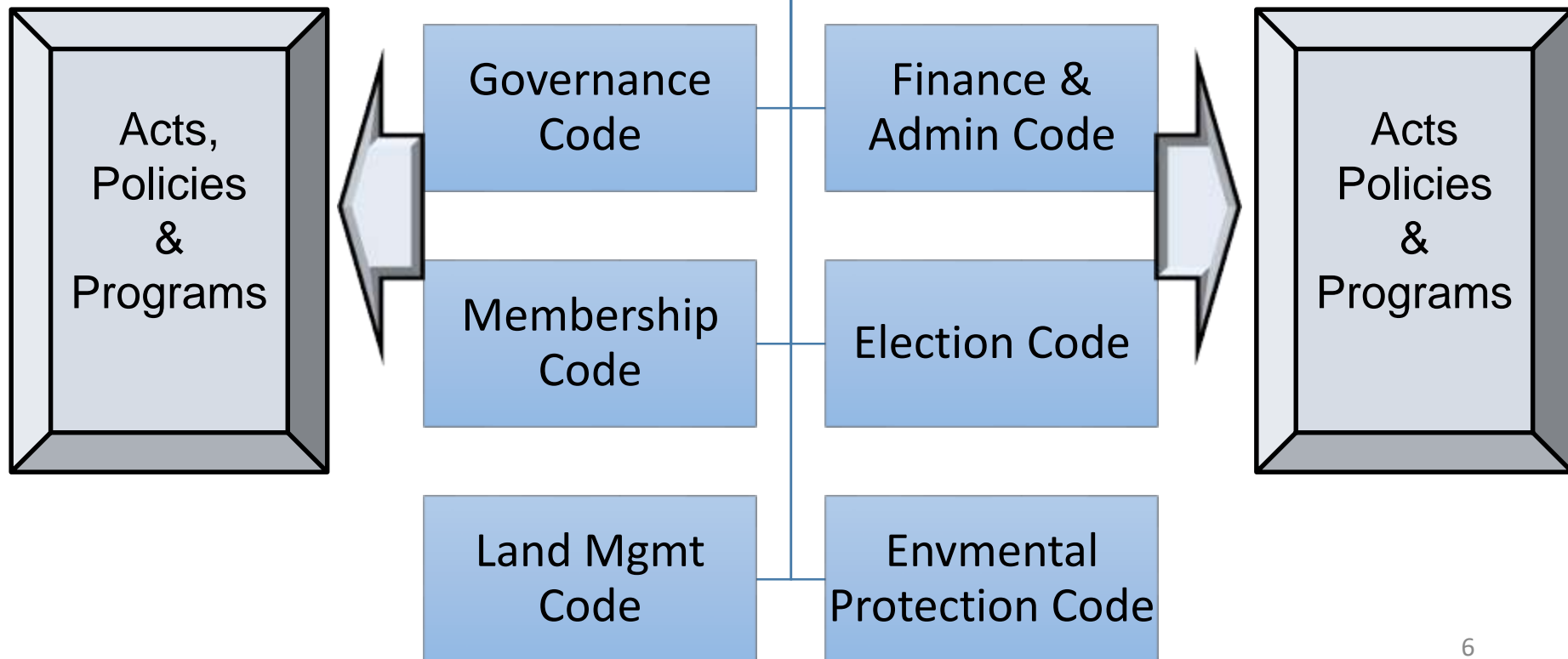
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Creating WDFN's Constitution

Constitution of the Whitecap Dakota First Nation





Indian Act vs. Self-Government

Indian Act

Self-Government

Minister has final say on Band affairs (Education, Health, Taxation)

Council & Community Members through WDFN Government make decisions

Band is accountable to the Government of Canada

WDFN Government is accountable to WDFN Members

European laws and structures

Laws will reflect WDFN culture and priorities

Limited financial security

Financial certainty and transparency





First Nation Land Management Act

- Enables Self Government of Lands
- Removes 25% of the Indian Act
- Allows us to create Land Code ratified by members
- Allows us to move at the speed of business
- No longer have to wait for the Minister to sign leases





Whitecap Dakota Land Code

- Up to 99 year commercial leases
- Up to 99 year residential leases
- Lease renewal option formula
- Provisions to enable CMHC mortgage insurance
- Traditional mortgage lending
- All lease lots legally surveyed and registered with NRCAN
- First Nations Land Registry
- Saskatchewan Assessment Management Agency - Agreement



First Nation Land Management Act

- Land Use Planning
- Land Zoning
- Development Standards
- Infrastructure
- Commercial leasehold interests
- Residential leasehold interests





Land Management

- Surveyed Road Ways and Lots
- Civic Street Addresses
- Emergency Response





Whitecap Dakota Land Management

Bi Lateral Table with Province

- Environmental Management and Protection Act
- Saskatchewan Assessment Management Agency
- Highway Traffic Act
- Provincial Land Registry through ISC
- Provincial Court docket for Whitecap by-laws





Taxation – Comparing the Two Legislative Authorities For Real Property Taxes and Development Levies

Section 83 of the Indian Act

- Provides basic authority
- Limited revenue jurisdiction
- Weak enforcement powers
- No debenture financing
- Informal dispute resolution
- FNTC support and Ministerial oversight

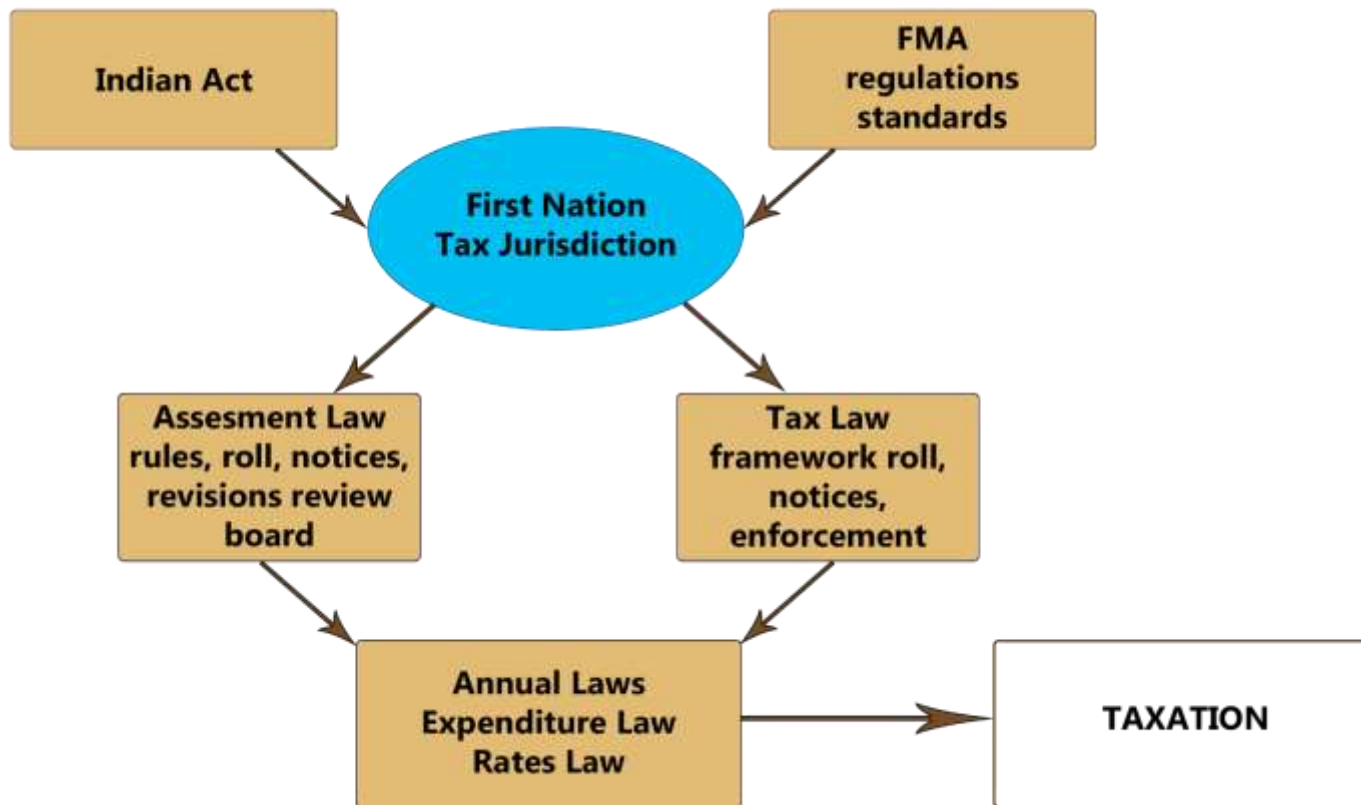
First Nations Fiscal Management Act

- Additional local revenue jurisdiction
- Strong, clear enforcement powers
- Access to debenture financing
- FNTC approval and support
- Formal and informal dispute resolution services
- Responsive, comprehensive regulatory framework to support First Nation jurisdiction





Taxation





Taxation at Whitecap

- Whitecap Community Improvement Fee (FNGST)
- Whitecap Liquor Consumption Fee (WLCF)
- Provincial Fuel and Tobacco Tax Agreement
- Real Property Tax
- Development Levies Law





Benefits of the WCIF (FNGST)

- Provides First Nation governments with an independent source of revenue
- Allows First Nations to determine their own expenditure priorities
- Stable revenue stream that may be used to finance capital projects
- Grows with the First Nation's economy
- There is currently no federal offset





Development Levies also known as Development Levy Laws (DLLs)

Comparison of Proposed Development Levies to Saskatoon-Area Local Governments

Community	Residential Unit	Commercial/Industrial/Institutional Building Area (per ft ²)
Whitecap Dakota *	\$ 16,643	\$ 3.63
Saskatoon	\$ 27,225	\$ 7.01
Martensville	\$ 19,755	\$ 2.27
Warman	\$ 14,250	\$ 2.50
Dalmeny	\$ 19,185	\$ 3.28
Osler	\$ 15,000	\$ 3.28

* Whitecap Dakota rates are for Area B (Transportation, Drainage, Parks and Recreation, Water and Sewer Services)





Commercial & Community Water Treatment Plants

- Whitecap Water Utility
- Reverse Osmosis System
- Certified Operators
- Water and Sewer Billing
- Self-Sustaining



Public Works Building





Commercial Infrastructure

- Water distribution
- Sewage collection
- Storm water collection
- Access/service roads
- Expanded natural gas
- Expanded telecommunications
- Three phase power
- High speed internet

Accessing Building Canada Fund

- Lobbied Canada for FN inclusion for cost-shared funding





Infrastructure and servicing for residents



- Curbside Recycling and Waste Removal
- Regional Landfill provided by City of Saskatoon
- Transfer Station





Infrastructure and servicing for residents



- Waste Transfer Station provided for residents
- Disposal of Hazardous Materials, rubber, and appliances





Improved Housing

CMHC Section 95

Private home ownership
program (99-year residential
leaseholds)

FNLMA 49 lot subdivision

Partnership with Sask Housing
Corporation for multi-unit
housing

Land code amendment to
access CMHC mortgages





Education

Memorandum of Agreement signed in September 2014 with Saskatoon Public Schools ending education disparity

- School Renovations \$1M
- School Addition – 2 Classrooms \$1.8M
- Stonebridge School \$2.7M





Education – Early Learning Centre

- WDFN emerging as a regional employer
- Replacement of 22 seat daycare to 56 seats
- Open to members, other residents and non-residents
 - Breaking down the doors of segregation
- Federal, Provincial, Corporate capital support for construction - \$2M





Health

- Whitecap Primary Health Alliance Saskatoon Health Region
- Provincial Primary Health Care Innovation
 - Nurse Practitioner
 - Enhanced Services
- Health services open to the public





Community Policing

- Tri-partite Community Policing Agreement
- Currently three RCMP officers reside in Whitecap.
- Low crime rate, but high visitation; 1.4 million tourists annually.
- RCMP Satellite office





Fire Protection

- Partnership with Saskatoon Fire Department
- SFD provides on-going volunteer fire fighter training and back up Services.
- SFD provide all vehicle lease and maintenance.
- Communication System





Elder Services

- Whitecap Elders 65+ 100% rental subsidy and SaskPower
- Whitecap Elders 60-64 25% rental subsidy
- Lawn Maintenance and Snow Removal
- A/C Program
- Elder Health Programs





Employment Partnerships



- Apprenticeship
- Training
- Quick Skills
- Scholarships





Infrastructure Partnerships – Tourism Development



- \$46 million highway upgrade
- Chief Whitecap Trail tourism corridor designation





Business Development Criteria

- Profitability
- Employment Creation
- Location
- Investment Requirements
- Community Impacts
- Financial Risk
- Management Capacity
- Partnership Potential





Dakota Dunes Golf Links



- Top ranked course in Saskatchewan
- Voted best new course in Canada in 2005 by Golf Digest
- Brand new Clubhouse Facility opened in 2016





Dakota Dunes Casino



Largest and most profitable casino in Saskatchewan.

Attracts over one million visitors annually.

Employs 500+ people

Features meeting and conference space





Future Development Dakota Dunes Hotel



Planned Hotel will feature 160 rooms, conference and meeting space, spa, and a restaurant/lounge.

Will be located adjacent to the Dakota Dunes Golf Links and feature a physical connection to the Dakota Dunes Casino.





Future Development Dakota Dunes Resort Residential





Whitecap Trail Business Park

- 40 Acre Business Park
- Whitecap Storage
Facility opened with a
private partner
- Infrastructure design
underway





Economic Impacts

Unemployment Reduction

1993	67%
2003	34%
2008	8%
2012	4.1%
2015	5%

Target 4.0%
(Provincial Average)





Economic Impacts

- Over \$100 million capital investment
- Over 650 jobs created
- \$90 million of revenue generated annually
- Over 1.4 million tourists annually





Targeted Results

- Sustainable Self-Governance
- Responsible Land Use
- Employment Opportunities
- Improved quality of life for residents
- Participation in the regional economy





Questions?